

2018 IGMC MTT Day 4 Schedule

- ☐ <u>Test Review</u>
- ☐ <u>Inspections</u>
- ☐ Request Mast
- ☐ <u>Inspector General of the Marine Corps</u>



INSPECTOR GENERAL

United States Marine Corps







★ HONOR

COURAGE ★

COMMITMENT

PRESENTED BY: CWO5 SCOTT EASTON, LEAD INSPECTOR, IGMC

INSPECTIONS

ENABLING LEARNING OBJECTIVES

- 1. To understand the Mission/Philosophy/Focus of IGMC Inspections.
- To understand of Functional Area Trends and areas of concern.
- 3. To understand Inspection Division grading criteria.



IGMC Inspections Overview



- Overview of the Inspection Division
- Top Concerns
- Brief Discussion on HQMC Staff Visits/Inspections/Reviews



Inspection Philosophy

- **1. Expect excellence:** validated through consistent, independent, impartial, and professional inspections.
- **2.** Add value: through instructive assessments of relevant functional areas.
- 3. Objective Assessment: measure against established standards.
- **4. Analyze Holistically**: while sometimes uncomfortable and unpopular, commanders deserve accurate comprehensive results.
- 5. Respect the authority and responsibilities of command.



Types of IGMC Inspections

Two fundamentally different types of Inspections

CIP "Inspect the Inspectors"

Thoroughness and Effectiveness

- -Conducted every **3** years (+/-)
- -Comparative Analysis of a CGIP
- -Assessment of all CIG functions
- -Ascertain Status of Command*
- -SPIN Brief
- -Request Mast on Behalf of CMC

UIP "Inspect the Unit"

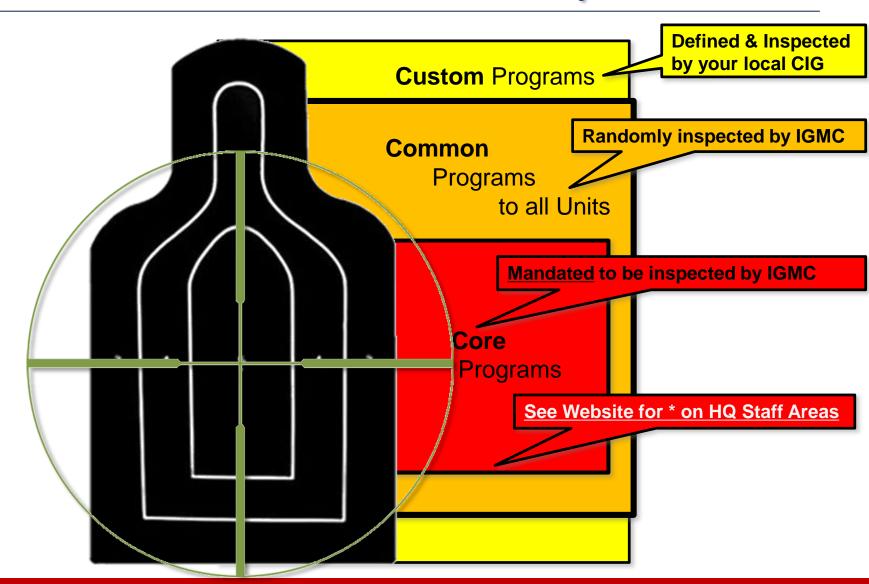
Compliance & Mission Accomplishment

- -Conducted every 2 years (+/-)
- -Typically units not in Ops or Admin Chains (no command level IGs)
- -Only oversight of these Units
- -Robust Inspect Team preferred
- -Must cover many programs
- -SPIN Brief
- -Request Mast on Behalf of CMC

^{*} inspect any FA deemed necessary, usually those FA without any independent oversight



What the IGMC Inspects





Grading Criteria

Non-Mission Capable

Command, Inspection Program, and FA Inspectors:

Mission Capable or Non-Mission Capable

Findings

Does CIP possess requisite...

Skills?

Equipment?

Personnel?

Understanding of directives?

in order to accomplish assigned mission, tasks, and functions

Discrepancies

Checklist items may be found with:

Discrepancies

Findings

Inconsistent identification of failures to comply with:

Guidance

Direction

Required actions

An error that detracts from:

Readiness

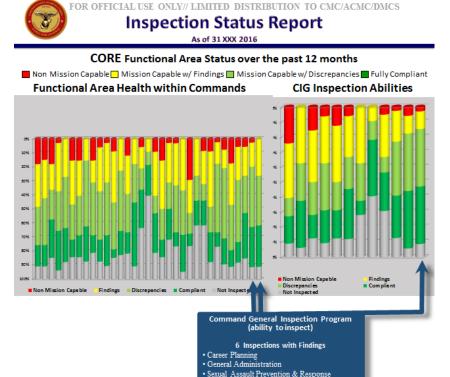
Involves waste, fraud, or abuse

Health, safety, morale, or welfare

Deviate from HHQ policies

Mission Capable

CIG Reports to Commandant



· Marine Corps Safety Program

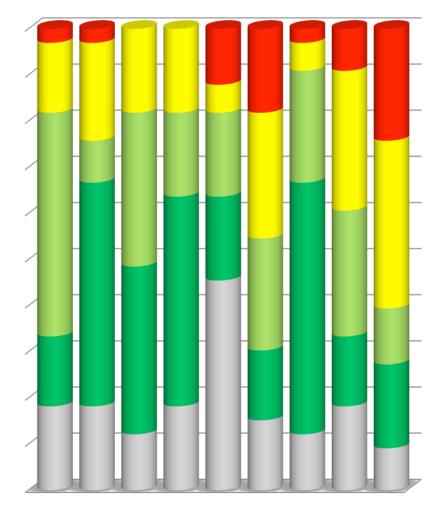
Appearance Program

• Defense Travel System

· Body Composition Program and Military

1 Non-Mission Capable Inspections

· Postal Affairs





Updates from the past year



- New IGMC
- FAST Functional Area Sponsor Training (Quantico)
- CORE area changes = 37 (under review with added focus upon maintenance)
- Improved Checklist Formats with "Levels"
- Website enhancements to include sharing of best practices.



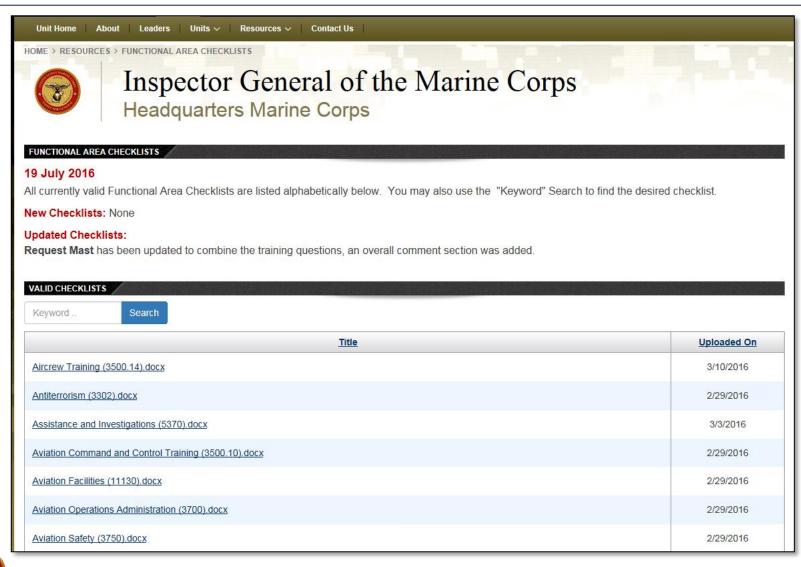
FAST Functional Area Sponsor Training

- Annual Training for ALL Functional Area Sponsors (Program Owners)
- 4-5 hours classroom training on inspections & checklists
- Annual checklist validation, are they needed
- Annual content calibration & references review





IGMC Checklist Library





Checklist Format

Inspectors General Checklist

1700.23 COMMANDER'S REQUEST MAST

This checklist applies to all commands. All O-5 and above commanders must have a formal Request Mast Program. However, all officers vested with Non Judicial Punishment authority may be inspected. Questions with multi-part answers must be fully correct to be found compliant.

Functional Area Sponsor: IGMC, Director of Inspection Subject Matter Expert: Col D. M. Marsh (DSN) 664-4659 (COML) 703-604-4659

Revised: 19 July 2016

Overall Comments: place here

Name of Command

Date
Inspector
Final Assessment
Discrepancies:

Findings:

Subsection 1 - REQUEST MAST INITIATING DIRECTIVE (O-5 and above commands)

O101 Has the Commander signed and maintain the mandatory Request Mast Initiating Directive referencing MCO 1700.23F and NAVMC 1700.23. Reference: NAVMC 1700.23F, chap 5.1.a., app b; MCO 1700.23F, par 4

Result Comments.

O102 Has the Commander published and promulgated the mandatory Request Mast Initiating Directive (e.g., has the Initiating Directive been placed on the Command Read Board or Website)?

Reference: NAVMC 1700.23F, chap 5.1.a.,

Result Comments.

Does the mandatory Initiating Directive include a complete enclosure of Command Specific Elements?

-Enlisted and Officer points of contact must be provided.
-The Chain of Command up to and including the immediate General Officer must be provided.

[To protect personal identifiable information, it is acceptable to list by billet, office location, and phone number.]

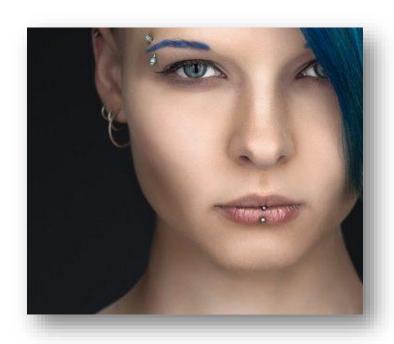
Reference: NAVMC 1700.23F, app b; MCO 1700.23F, par 4b

Result Comments.

Subsection 2 - REQUEST MAST DOCUMENTS (all Officers with NJP Authority)



Trends vs. Concerns

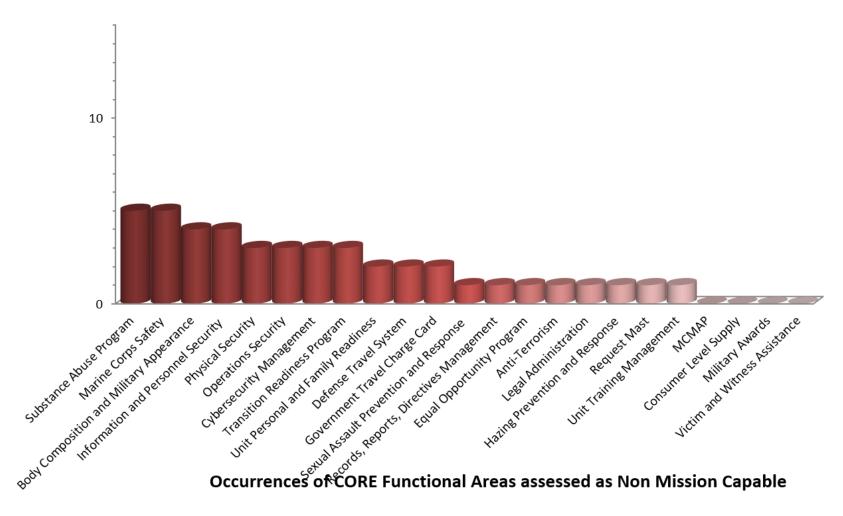






Non-Mission Capable Functional Area Concerns

As of 1 January 2018 (Past 12 months)





Non-Mission Capable Functional Area Concerns

As of 1 January **2018**

CORE Functional Area Concerns CY 2017*

Ground Safety

- Lack of Traffic Safety Programs / Motorcycle Clubs
- Hearing Conservation
- Incident and injury reporting / use of WISS

Substance Abuse

- Failure to test 10% of unit monthly & timely shipment of samples
- Failure to test new joins, returns from leave, and the SACO/UPCs monthly
- Lack of Supervisory training and lack of screenings following incidents

Cyber Security

- Lack of clearly defined roles and responsibilities
- Missing renewals for SAAR FORMs
- Lack of Formal Safety Program (no signed order)

^{*} Functional Area Concerns and Best Practices are updated and listed on the IGMC website.



Non-Mission Capable Functional Area Concerns

As of 1 January **2018**

CORE Functional Area Concerns from CY 2017 (Findings for many were listed on the IGMC Website)

- Substance Abuse Program (5)
- Marine Corps Safety (5)
- Body Composition & Military Appearance (4)
- Information & Personnel Security (4)
- Physical Security (3)
- Operations Security (3)
- Cybersecurity Management (3)
- Transition Readiness Program (3)
- Unit & Personal Family Readiness (2)
- Defense Travel System (2)
- Sexual Assault Prevention & Response
- Records, Reports, and Directives Management
- Equal Opportunity Program

Anti-Terrorism

Legal Administration

Hazing Prevention & Response

Request Mast

Unit Training Management



Pending Review and Approval





Future IGMC Inspections

CCI "Comprehensive"

- -Conducted every **3rd** fiscal year
- -What is Assessed

CG's Programs

HQ Staff

CIG Functions

- -Comparative Analysis
- -Hotline
- -Investigations
- -Intel Oversight*
- -SPIN Brief
- -Request Mast on Behalf of CMC

ICI "Independent Commands"

- -Conducted every **2nd** fiscal year
- -Units not covered by another CGIP
- -Robust Inspection of CORE Programs
- -SPIN Brief
- -Request Mast on Behalf of CMC

*only if this program is a CIG responsibility



Future IGMC Inspections

Comprehensive Command Inspection (CCI). Under the CCI, the IGMC, through the Inspections Division, conducts a comprehensive command inspection of all major commands that are required to execute a CGIP. A CCI will be completed **every third fiscal year** (36 months). A CCI will include assessments of the Headquarters Staff and an assessment of the CGIP by re-inspecting two or more randomly selected subordinate commands.

Independent Command Inspection (ICI). Under the ICI, the IGMC, through the Inspections Division, conducts a mission focused command inspection of all commands not included under a CGIP. These independent commands have IGs in their chain of command and the only oversight is provided by the IGMC. An Independent Command Inspection (ICI) will be completed every other fiscal year (24 months). A CCI will include assessments CORE and mission orientated functional areas.



Future Grading Criteria

COMMANDS (inspections)

Mission Capable. When a command possesses and effectively manages the requisite skills, equipment, and personnel to accomplish all assigned tasks, functions, and missions.

Non-Mission Capable. When a command fails to possess and effectively manage the *requisite skills, equipment, and personnel* to accomplish all assigned tasks, functions, and missions.

FUNCTIONAL AREAS (assessments)

Effective. The grade used to assess a functional area or program wherein, sufficient evidence exists to compel an expert in the functional area to believe the program existed in the past, is effective and compliant now, and is reasonably assured to be so in the future. Effective programs may exist with a degree of findings and discrepancies.

Ineffective. The grade used to assess a functional area or program wherein, sufficient evidence exists compelling an expert to believe the program is seriously ineffective, exist in name only, or does not exist.



Current Grading Criteria

CHECKLIST QUESTIONS

Discrepancy. A minor deviation in compliance with guidance, direction, or standards. Discrepancies require minimal corrective actions and normally are within the purview of the functional area manager to implement independently and quickly.

Finding. A substantial problem and major deviation from directives or standards. Findings often require corrective guidance from a unit's commander and are often beyond the authority and purview of a functional area manager to correct independently. Findings could:

- -Be a failure to comply with higher headquarters policies and procedures.
- -Negatively impact the command's readiness.
- -Be issues of health, morale, or welfare of the unit's Marines, Sailors, and families.
- -Lead to fraud, waste, or mismanagement.
- -Incur a significant risk to the Commander.



Questions









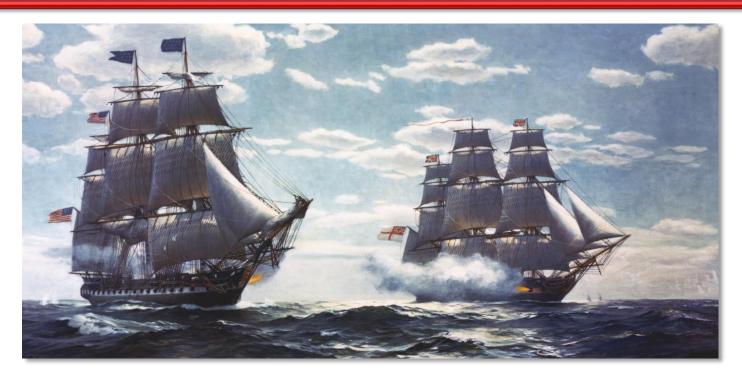
Commander's Request Mast Program

Enabling Learning Objectives

- 1. To understand the history and purpose of Mast.
- 2. To understand the Request Mast procedures.
- 3. To understand a Commander's legal requirements for Request Mast.
- 4. To review common findings and failures of Request Mast Programs.



Mast Overview

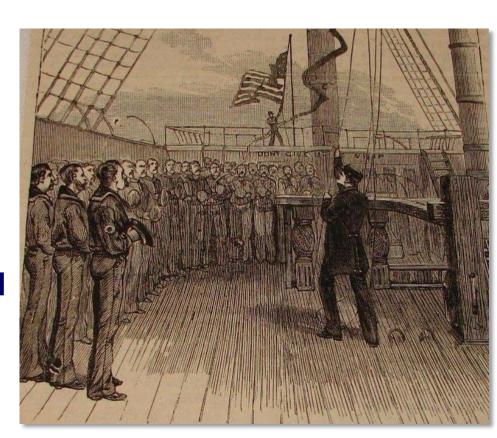


- History & purpose of Mast
- Policy for Requesting Mast
- Procedures for Requesting Mast
- Most common findings/failures



The History of Mast

- Naval tradition
- Commander's interaction with ship's crew
- Dispense punishment
- Present awards
- Accept grievances
- Ship's crew had guaranteed right to speak to their Commander
- Solutions were not assured





Purpose of Mast

- Convey grievances directly to the Commander
- Provides a personal audience with Commander*
- Expedite processing of urgent concerns
- Should employ the entire Chain of Command

- Should not dismiss the "Chain of Concern"
- Should not replace established staff functions
- Should never supplant informal discourse

^{*} Appearance with Commander should not present a conflict of interest or affect neutrality





Request Mast Policy

According to Marine Corps Order 1700.23F, it is "the right of all Marines to directly seek assistance from, or communicate grievances to, their commanding officers." A Marine has "the opportunity to communicate not only with his or her immediate commanding officer, but also with any superior officer in the chain of command up to and including the Marine's commanding general."

- MCO 1700.23F
- NAVMC 1700.23F (directive)
- NAVMC 11296 (form)
- Are there better avenues of redress?
- Not appropriate for Mast:
 - Nuisance requests
 - Matters dealing w/ UCMJ or ADSEP
 - Contemplated, pending, in progress, or final
 - Administrative Actions
 - Performance Evaluation





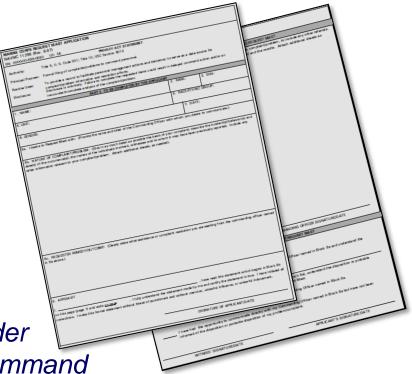
The Chain of Command



- Only Officers with NJP Authority may be I&I, OIC, or Acting
- Up to First General Officer or designated O-6 with GCMCA
- Commanders may be bypassed only for cause, presented in writing
- All Commanders must attempt to resolve grievances
- Petitioner may withdraw request and accept resolution at any level
- CG's Eyes Only
 must be explained in writing
 usually facilitated by CIGs
- Denials by designated Commander submit denial reports via Chain to CG In-person explanations not required



- NAVMC 11296 (6-97)
 - Filled out, signed, & dated
- Role of the Applicant
 - Be a truthful provider of facts
 - Cover letter if sealed request
- Role of the "Chain of Concern"
 - Expedite request
 - Do not try to resolve
- Role of the Chain of Command
 - Expedite audience with the Commander
 - Try to resolve at the lowest level of command
 - Explain disposition, delays, and denials
 - Forward-up if required
 - Report to CG any denials within one working week
 - o If there is a denial, it must be explained to the Applicant
 - Personal explanations not required (especially if a conflict of interest exists)





PART E TO BE COMPLETED BY THE APP	HICANT		1
1. NAME: 4. UNIT:	2. RANK: 5. RACE/ETHNIC	1 SSN:	Personal, contact, and
			biographical data.
6. ŒNDER:	7. DATE:		
Sa. Ideaire to Request Mast with: @novide the name and billet of the Commanding Office	er with whom you desire to	com munic ata.):	What Comm
8b. NATURE OF COMPLAINT/PROBLEM: (Give in ax much detail ax possible the basis of data(x) of the occurrence(x); the name x of the individuals involved, witnesses and to whore other information relevant to your compliant/problem. Attach additional sheets, as needed	mit may have been previous		What Commander is requested?
			What is the problem?
8c. REQUESTED REMEDY/OUTCOME: (Clearly state what assistance or complaint resolutin 8s above.)	tion you are seeking from th	e commanding officer named	What is the desired "solution"?
			it must be
APPIDAVIT I, on this page (page 1) and ends on page If ully understand the statement made by corrections. I make this formal statement without threat of punishment and without coans.	me and certify the stateme		Legal affidavit must be signed and dated. "Starts the Clock"
(S	IGNATURE OF APPLICANT/	DATE)	Otto



PARTIE TO DECORPTE BY THE OFFICE CONDUCTING PERSONS INCOME.
 DISPOSITION: (Provide a detailed explanation of actions taken or attempted to resolve the complaint/problem, to include any other referrals. an input y/investigation was initiated as a result of this complaint, provide the type conducted and the results. Aftech additional sheets as reasonable.
COMMANDING OFFICER SIGNATUREDATE
PART II: APPLICANTS ACKNOWLEDGMENT OF REQUEST MAST
(Applicant xhould initial/complete the appropriate statement(xi))
I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a and understand the disposition or probable disposition of my problem/complete.
I have had the opportunity to communicate directly with
(name and billet of commanding officer subordinate to officer named in Block Sa), understand the disposition or probable disposition of my problem/complaint, and voluntarily withdraw this Request Mast.
I have not had the opportunity to communicate directly with my Commanding Officer named in Block 8s.
I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a but have not been
informed of the disposition or probable disposition of my problem/complaint.
WITNESS' SIGNATURE/DATE APPLICANT'S SIGNATURE/DATE

How did each Commander engage?

Final disposition; issue may not be resolved immediately

Final Commander to engage with Applicant. Sign & date, stops the clock

Applicant selects one acknowledgement.

Applicant and witness sign and date.



	EQUEST MAST APPLICATION		NAVMC 11296 (Rev 6-97) PAGE 2	
NAVMC 11296 (F SN: 0000-00-888-0				
SNE 000000-888-0			PART II: TO BE COMPLETED	D BY THE OFFICER CONDUCTING REQUEST MAST
Authority	PRIVACY ACT STATEMENT Title 5, U. S. Code 301: Tele 10, USC Section 5013		10. DISPOSITION: (Provide a detailed explanation of actions	taken or attempted to resolve the complaint/problem, to include any other referrals.
Actions.	118 3, 4. 3. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4.			plaint, provide the type conducted and the results. Attach additional sheets as
Principal Purpose:	Formal filing of complaints/problems to command personnel.		necessary.)	
Routine Uses:	To provide a record to facilitate personnel management actions and decisions; to serve as a date source for			
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Disclosure:	Disclosure is voluntary. Failure to complete the requested items could result in delayed command action and/or an			
	ina counate/in complete a nel yais of the complaint/problem.			
	PART E TO BE COMPLETED BY THE APPLICANT			
NAME:	2. RANK: 3. SSN:			
UNIT:	S. RACE/ETHNIC GROUP:			
S. GENDER:	7. DATE:			
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	Actually resolving the issue c			De tracked
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			ande,	COMMANDING OFFICER SIGNATURE/DATE
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n Balabova.)	MEDY/OUTCOME: (Clearly state what assistance or complaint resolution you are seeking from the commanding officer named	"Does the co	<i>)</i>	
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		"Dog "uen	1 112513	/complaint.
		SI.	* Mice	
		10	st are	ctly with
		aduo	ions are	nate to officer named in Block Sa), understand the disposition or probable tarily with draw this Request Mast.
APRIDANT		Ken		any windraw this nequest mast.
- APPINAVII		· otil	nuriota a	directly with my Commanding Officer named in Block Sa.
	, have read this statement which begins in Block 8b			
n this page (page 1)	and ends on page . If ally understand the statement made by me and certify the statement is true. I have initiated all		2011, 1211	actly with my Commanding Officer named in Block 8a but have not been
orrections. Imake t	this formal statement without threat of punis ment and without coercion, unlawful influence, or unlawful inducement.	d XP	11 CO in dispositio da bie dispositio	on of my problem/complaint.
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	CONTRACTOR OF ANY PARTY AND ANY	· ·		
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MARINE CORPS REQUEST MAST APPLICATION

Request Mast Procedure

NAVMC 11296 (Rev 6-97) PAGE 2

NAVMC 11296 (Rev. 6-97) SN: 0000-00-888-0050 UI: EA			
SRE 0000-00-000-0050 UII: DA			PART II: TO BE COMPLETED BY THE OFFICER CONDUCTING REQUEST MAST
PRIVACY ACT STATEMENT Authority: Tisk 5, U. S. Code 301; Title 10, USC Section 5013			10. DISPOSITION: (Provide a detailed explanation of actions taken or attempted to resolve the complaint/problem, to include any other referrals. If an inquiry/investigation was initiated as a result of this complaint, provide the type conducted and the results. Attach additional sheets as
Principal Purpose: Formal filing of complaints/problems to command personnel.			necessary.)
Routine Uses: To provide a record to facilitate personnel management actions and decisions complaint for obtain information and resolution efforts.	; toserve as a date	source for	
Disclosure: Disclosure is voluntary. Failure to complete the requested items could result inaccurate/incomplete analysis of the complete the requested items.	in delayed commar	ndaction and/oran	
PART E TO BE COMPLETED BY THE APPLICANT			
1. NAME:	2. RANK:	3. SSN:	
4. UNIT:	5. RACE/ETHNIC	GROUP:	
6. GENDER:	7. DATE:		
Sa. I desire to Request Mast with: @rovide the name and billet of the Commanding Officer with w	from you desire to	communicate.):	
Bb. NATURE OF COMPLANT/PROBLEM: (Give in an much detail as possible the basis of your conducted by the occurrence(s); the names of the individuals involved, witnesses and to whom it may	nplaint; describe the	e incident(x)/behavior(x) and	
catego of the occumence, to the name of the individuals involved, with eccess and to whom it may other information relevant to your compliant/problem. Attach additional sheets, as needed).	nave been previous	ry reported. Include any	er in block 8a, resolves the ledged in Part III and the ledged in Commanders can
If a subordinate comissue that subordinate Request for Mast is be acknowledged in	NOT	forward	ledged in Part III and the er. ONLY Commanders can
	ı Parı	III.	COMMANDAD DESCRIPTION OF THE PROPERTY.
he ackilowicas	Part	ill.	COMMANDING OFFICER SIGNATURE/DATE
Sc. REQUESTED II			COMMANDING OFFICER SIGNATURED ATE PART BY: APPLICANT'S ACKNOWLEDGMENT OF REQUEST MAST
Sc. REQUESTED II			COMMANDING OFFICER SIGNATURE/DATE
Sc. REQUISITED 9			COMMANDING OFFICER SIGNATURE;DATE PART II: APPLICANT'S ACKNOWLE OWNET OF REQUEST MAST (Applicant should initial/complete the appropriate statement(s)) I have had the opportunity to communicate directly with my Commanding Officer named in Block 8s and understand the
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AFRIDAVIT A. AFRIDAVIT	are seeking from the	e commanding officer nemed twhich begins in Block 8b to true true. I have intoled all	COMMANDING OFFICER SIGNATUREDATE PART B: AFF.E.ANT'S ACKNOWLE DIMENT OF REQUEST MAST (Applicant should initial/complete the appropriate statement(x)) I have had the opportunity to communicate directly with my Commanding Officer named in Block 8s and undentend the disposition of my problem/complein I have had the opportunity to communicate directly with (name and billed of commanding officer subordinate to officer named in Block 8s), undenstand the disposition or probable disposition of my problem/compleint, and voluntarily withdraw this Request Mast.
AFFIDAVIT AFFIDAVIT A FINAL THE PAGE () and ends posses If the page (page 1) and ends posses If the pa	are seeking from the	e commending officer nemed to which begins in Block 8b nt is true. I have initialed all allowful inducement.	COMMANDING OFFICER SIGNATUREDATE PART B: APPLICANTS ACKNOWLE DIMENT OF REQUEST MAST (Applicant should initial/complete the appropriate statement(x)) I have had the opportunity to communicate directly with my Commanding Officer named in Block 8s and undenstand the disposition of probable disposition of my problem/complein I have had the opportunity to communicate directly with my Commanding Officer named in Block 8s, undenstand the disposition of my problem/compleint, and voluntarily withdraw this Request Mast. I have not had the opportunity to communicate directly with my Commanding Officer named in Block 8s. I have had the opportunity to communicate directly with my Commanding Officer named in Block 8s but have not been



PART III: APPLICANT'S ACKNOWLEDGMENT OF REQUEST MAST					
(Applicant should initial/complete the appropriate statement(s))					
I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a and understand the disposition or probable disposition of my problem/complaint.					
I have had the opportunity to communicate directly with					
I have not had the opportunity to communicate directly with my Commanding Officer named in Block 8a.					
I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a but have not been informed of the disposition or probable disposition of my problem/complaint.					

Used when the Marine has seen the Commander designated in 8a and understands the disposition of the complaint.



(Applicant should initial/complete the appropriate statement(s)) I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a and understand the disposition or probable disposition of my problem/complaint. I have had the opportunity to communicate directly with LtCol-Smedley D-Butler USMC (name and billet of commanding officer subordinate to officer named in Block 8a), understand the disposition or probable disposition of my problem/complaint, and voluntarily withdraw this Request Mast. I have not had the opportunity to communicate directly with my Commanding Officer named in Block 8a. I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a but have not been informed of the disposition or probable disposition of my problem/complaint.

Used when a Marine sees a subordinate commander and understands the disposition <u>and</u> voluntarily withdraws sending the Request for Mast up to the commander originally designed in block 8a. This can never be used in a sealed "eyes only" request.



Used when a Commander refuses to directly communicate with an applicant. This is not the same as a denial.



	PART III: APPLICANT'S ACKNOWLEDGMENT OF REQUEST MAST
(Appli	cant should initial/complete the appropriate statement(s))
	I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a and understand the disposition or probable disposition of my problem/complaint.
	I have had the opportunity to communicate directly with
	I have not had the opportunity to communicate directly with my Commanding Officer named in Block 8a.
· \&	I have had the opportunity to communicate directly with my Commanding Officer named in Block 8a but have not been informed of the disposition or probable disposition of my problem/complaint.

Used when a Commander grants an audience with an applicant but does not inform the applicant of the disposition. This is not the same as a denial.



Legal Requirements

Commanders Must:

- Hold accountable anyone who interferes with the Request Mast process
- Hold accountable anyone who reprises against anyone who Requests Mast





Request Mast Follow-Up

		Date of	Date of	Date	30 Day	rocedure	6 Month
Date of Affidavit	Applicant's Rank & Name	Appearance with CO	Final Disposition	Forwarded (if required)	Follow up & Reprisal Check	Follow up & Reprisal Check	Follow up & Reprisal Check

Commanders must have a tracking system to ensure request are handled in an expeditious manner and to assure no adverse actions befall the Applicant for requesting Mast with the Commander.



Most Common Findings/Failures in Request Mast Programs

- Commanders accepting inappropriate Requests for Mast that involve ADSEPs, Military Justice, bad FITREPs, etc.
 - "I still want to stay in the Marine Corps in spite of my involuntary separation..."
 - "Second-hand smoke caused my 'pop'..."
 - "PMO should never have pulled me over..."
 - "I deserved a way better FITREP..."
- Lack of tracking system for reprisals
 - Use a tracker; print out contact e-mails and keep them on file
- Lack of evidence of any command training
 - Keep class rosters and class materials on file
- Failure to destroy Request Mast applications on file after two-years
- Failure to keep Request Mast files in a protected/locked file that only select individuals have access to
- Inability to articulate the safeguards to protect Marines and Commanders from restriction and reprisal



Questions

